



<b>FIVE YEAR PROJECTION - FUND 100 AREAWIDE Scenario 2</b>									
Division	Division Name	2015-2016 ACTUAL	2016-2017 AMENDED	2017-2018 APPROVED	2018-2019 PROJECTED	2019-2020 PROJECTED	2020-2021 PROJECTED	2021-2022 PROJECTED	2022-2023 PROJECTED
341 980	Liquor License Fees	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
341 990	Business License Fees	245,500	250,000	250,000	250,000	255,000	255,000	255,000	255,000
	Total 341	772,050	687,600	1,100,900	701,500	713,500	720,640	727,923	735,351
	<b>OTHER GENERAL GOVERNMENT:</b>								
342 000	Ambulance EMS Fees	4,435,217	4,004,000	4,802,500	3,500,000	3,750,000	4,000,000	4,200,000	4,250,000
343 000	Park & Rec Fees	185,862	130,500	179,500	183,090	186,752	190,487	194,297	198,183
346 000	Brett Memorial Ice Arena Fees	458,604	480,000	360,000	250,000	400,000	400,000	400,000	400,000
347 000	Community Pool Fees	624,879	610,000	535,000	400,000	450,000	630,000	635,000	650,000
	Total 34X	5,704,562	5,224,500	5,877,000	4,333,090	4,786,752	5,220,487	5,429,297	5,498,183
	<b>TRANSIENT ACCOMMODATION TAX:</b>								
348 100	Transient Accommodation Tax	1,202,974	1,150,000	1,200,000	1,250,000	1,275,000	1,300,000	1,325,000	1,350,000
348 200	Penalty & Interest	2,729	5,000	2,500	2,500	2,500	2,500	2,500	2,500
	Total 348	1,205,703	1,155,000	1,202,500	1,252,500	1,277,500	1,302,500	1,327,500	1,352,500
	<b>INTEREST EARNINGS:</b>								
361 100	Interest on Investments	231,369	300,000	300,000	300,000	300,000	300,000	300,000	300,000
	Total 361	231,369	300,000	300,000	300,000	300,000	300,000	300,000	300,000
	<b>TRANSFERS FROM OTHER FUNDS:</b>								
367 400	Capital Projects	269,109	-	200,000	-	-	-	-	-
367 510	Revolving Loan	315	-	-	-	-	-	-	-
	Total 367	269,424	-	200,000	-	-	-	-	-
	<b>RECOVERY OF WAGES &amp; FRINGES</b>								
368 XXX	Service Areas and Other Projects	772,338	135,500	124,000	126,480	129,010	131,590	134,222	136,906
368 130	School - Projects	376,309	100,000	100,000	100,000	100,000	100,000	100,000	100,000
368 150	Borough - Projects	721,927	60,000	50,000	50,000	50,000	50,000	50,000	50,000
368 210	Land Management Fund	47,500	49,500	49,500	50,000	50,000	50,000	50,000	50,000
368 220	Service Area Funds	975,912	561,698	703,381	717,449	731,798	746,434	761,362	776,589
368 230	Nonareawide Fund	88,000	89,500	109,500	111,690	113,924	116,202	118,526	120,897
	Total 368	2,981,986	996,198	1,136,381	1,155,619	1,174,731	1,194,226	1,214,110	1,234,392
	<b>MISCELLANEOUS</b>								
3xx xxx	Other Revenue Sources	51,465	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	<b>TOTAL REVENUES</b>	138,650,191	135,653,672	143,565,489	140,436,054	140,564,183	142,311,140	143,070,583	145,176,745
000	Non Departmental	97,016,223	100,153,872	99,390,750	107,109,639	110,496,066	113,265,561	114,906,496	116,478,206
101	Assembly	376,888	440,227	423,900	434,645	445,663	456,961	468,546	478,618

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102	Assembly Reserve	-	30,000	40,000	40,000	40,000	40,000	40,000	40,000
103	Borough Clerk	495,336	527,715	531,758	551,332	571,639	592,706	614,562	637,237
105	Elections	417,834	404,175	406,356	419,748	433,610	447,959	462,814	478,193
106	Records Management	432,548	442,927	454,232	467,768	481,742	496,168	511,063	526,442
110	Administration	1,720,753	1,741,345	1,680,701	1,738,688	1,798,777	1,861,049	1,925,586	1,992,473
115	Human Resources	525,979	707,273	692,979	719,194	746,409	774,664	803,997	834,452
111	Law	1,230,958	1,667,626	1,691,437	1,744,303	1,798,961	1,855,475	1,913,913	1,974,343
116	GIS	918,817	985,317	1,133,470	1,175,747	1,219,621	1,265,156	1,312,413	1,361,460
117	Information Technology Admin	388,911	414,986	448,965	474,128	500,415	527,871	556,546	586,490
121	Information Technology	2,024,559	1,759,895	1,658,588	1,724,715	1,793,430	1,864,835	1,939,035	2,016,140
122	Maintenance & Licensing	1,521,366	2,571,008	2,522,647	2,573,100	2,624,562	2,677,053	2,730,594	2,785,206
604	Labor Relations Board	-	3,551	5,550	5,661	5,774	5,890	6,007	6,128
609	Board of Adjustments & Appeals	761	5,600	5,600	5,712	5,826	5,943	6,062	6,183
612	Bid Review Committee	1,120	20,401	33,400	34,068	34,749	35,444	36,153	36,876
104	Mayor	59,262	83,009	83,519	85,622	87,780	89,995	92,267	94,599
113	Common Contractual	1,325,919	1,820,525	1,820,450	1,856,859	1,893,996	1,931,876	1,970,514	2,009,924
119	Revenue and Budget	1,545,428	1,667,867	1,622,529	1,681,281	1,742,204	1,805,382	1,870,899	1,938,844
120	Finance Admin	759,419	929,467	787,524	809,563	832,286	855,715	879,875	904,790
125	Accounting	1,815,682	1,789,361	1,736,317	1,802,194	1,870,565	1,941,526	2,015,177	2,091,621
140	Assessment	2,503,781	2,932,250	2,643,241	2,744,027	2,848,654	2,957,271	3,070,032	3,187,098
130	Planning	802,363	1,274,805	1,268,236	1,312,065	1,357,477	1,404,531	1,453,287	1,503,811
131	Platting	709,584	756,149	746,825	775,323	804,905	835,615	867,494	900,589
132	Cultural Resources	92,316	-	-	-	-	-	-	-
133	Planning Admin	416,786	454,064	463,152	480,005	497,489	515,629	534,451	553,980
137	Environmental	199,758	-	-	-	-	-	-	-
139	Development Services	1,529,716	1,542,296	1,626,945	1,689,599	1,754,664	1,822,234	1,892,407	1,965,284

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150	Public Works Admin	124,436	165,783	169,228	175,677	182,375	189,332	196,558	204,064
151	Facility Maintenance	1,732,299	1,968,053	1,857,480	1,920,746	1,986,284	2,082,346	2,153,249	2,226,700
155	Operations	116,784	121,628	121,682	126,353	131,205	136,243	143,984	149,469
158	Community Clean Up	72,588	141,212	92,108	94,914	97,812	100,808	103,903	107,101
126	Telecommunication	777,840	813,939	1,167,325	1,192,345	1,217,929	1,244,092	1,270,849	1,298,215
300	Emergency Services	1,929,303	2,047,478	1,874,878	1,942,350	2,012,338	2,084,939	2,160,254	2,238,387
301	Emergency Medical Service Board	-	625	1,125	1,148	1,170	1,194	1,218	1,242
310	Fleet Maintenance	250,739	241,415	257,176	265,249	273,596	282,230	291,160	303,809
330	Rescue Units	730,403	949,252	1,013,029	1,042,844	1,073,373	1,105,043	1,137,761	1,171,687
334	Ambulance Operations	7,028,735	7,987,409	8,535,614	8,843,151	9,162,260	9,493,391	9,836,913	10,193,508
350	Emergency Services	74,631	132,119	98,544	100,515	102,525	104,576	106,667	108,801
351	Emergency Services Station	35,316	114,684	84,278	85,964	87,683	89,436	91,225	93,050
360	Local Emerg. Planning Board	3,651	10,000	11,950	12,189	12,433	12,681	12,935	13,194
380	Emergency Management	-	212,873	547,533	564,013	581,043	598,645	616,839	635,646
123	Outdoor Ice Rinks	369	1,300	3,100	3,162	3,225	3,290	3,356	3,423
124	Brett Memorial Ice Arena	837,384	875,237	822,216	848,530	875,751	903,910	933,044	963,187
129	Recreational Services	305,143	307,482	307,946	319,863	332,241	345,097	358,449	372,318
136	Community Pools	1,513,380	1,523,102	1,376,489	1,428,897	1,483,314	1,539,817	1,598,488	1,659,412
142	Parks & Recreation	447,213	470,231	496,341	511,088	525,873	541,601	557,852	574,643
145	Community Development Admin	664,664	734,385	713,097	740,489	768,939	881,422	913,772	947,340
146	Community Enrichment	19,668	27,500	27,500	28,050	28,611	29,183	29,767	30,362
147	Recreation Infrastructure	288,277	329,153	310,173	321,383	333,017	345,089	357,619	370,623
149	Northern Region	157,577	176,058	198,107	204,190	210,476	216,972	223,687	230,627
180	Capital Projects Admin	296,278	474,214	381,488	394,329	407,627	421,399	435,663	450,438
181	Project Management	1,040,095	1,001,022	976,996	1,014,084	1,052,594	1,081,286	1,122,580	1,165,463
182	Pre-Design & Engineering	1,345,513	1,484,018	1,518,576	1,571,726	1,628,539	1,687,466	1,748,591	1,811,995

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183	Purchasing	806,229	897,690	920,305	954,518	989,640	1,026,075	1,063,870	1,103,078
	<b>FUND 100 TOTAL</b>	139,430,582	148,333,573	147,803,355	157,162,751	162,249,139	166,880,077	170,350,443	173,816,768
	Excess Revenue over Expenditures	(780,391)	(12,679,901)	(4,237,866)	(16,726,698)	(21,684,956)	(24,568,937)	(27,279,860)	(28,640,022)
	Beginning Fund Balance		56,431,060	43,751,159	39,513,293	22,786,595	1,101,639	(23,467,297)	(50,747,157)
	Less Reserves		(37,307,172)	(33,069,306)	(33,569,306)	(33,819,306)	(34,319,306)	(34,569,306)	(35,069,306)
	Structural deficit		6,443,987	6,443,987	(10,782,711)	(32,717,667)	(57,786,603)	(85,316,463)	(114,456,485)
Assumptions: Annual increase unless noted									
Wages increase 4%									
Healthcare 2%									
All other benefits 4%									
Operating costs 2%									
Education Contribution FY19 \$7m; FY20-23 \$5m each year									
New Debt for schools/transportation 50m: Annual Debt service added FY19 forward									
Decreases in existing Debt removed from expenditures									
Reserve are in at legal amounts with increases for Paving/Calcuim									